ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 21 September to 25 September 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**45,448**		**753,771,360**
21 September 2026	250	22,539.2800	5,634,820
22 September 2026	250	22,324.8000	5,581,200
23 September 2026	250	22,072.8800	5,518,220
24 September 2026	250	22,721.3600	5,680,340
25 September 2026	250	22,561.2000	5,640,300
Total 21-25 September 2026	**1,250**		**28,054,880**
Accumulated in the second phase of the program	**8,450**		**179,471,870**
Accumulated under the program	**46,698**		**781,826,240**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**181,792**		**3,086,785,999**
21 September 2026	877	23,350.7298	20,478,590
22 September 2026	877	23,154.4242	20,306,430
23 September 2026	877	22,849.9202	20,039,380
24 September 2026	877	23,602.6226	20,699,500
25 September 2026	877	23,440.1254	20,556,990
Total 21-25 September 2026	**4,385**		**102,080,890**
Bought from the Foundation*	**615**	**23,279.5644**	**14,316,932**
Accumulated in the second phase of the program (market and the Foundation)	**33,800**		**745,315,547**
Accumulated under the program (market and the Foundation)	**186,792**		**3,203,183,822**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 46,698 A shares and 246,430 B shares as treasury shares, corresponding to 1.99% of the share capital. Details of each transaction are included as appendix.

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