ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 09 November to 13 November 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**53,448**		**935,780,910**
9 November 2026	250	19,881.8000	4,970,450
10 November 2026	250	19,016.8400	4,754,210
11 November 2026	250	19,214.0400	4,803,510
12 November 2026	250	19,600.6000	4,900,150
13 November 2026	250	20,037.1200	5,009,280
Total 9-13 November 2026	**1,250**		**24,437,600**
Accumulated in the second phase of the program	**16,450**		**357,864,140**
Accumulated under the program	**54,698**		**960,218,510**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**213,792**		**3,839,668,435**
9 November 2026	877	20,104.2930	17,631,465
10 November 2026	877	19,269.4983	16,899,350
11 November 2026	877	19,505.7925	17,106,580
12 November 2026	877	19,926.2543	17,475,325
13 November 2026	877	20,352.7594	17,849,370
Total 9-13 November 2026	**4,385**		**86,962,090**
Bought from the Foundation*	**615**	**19,831.7195**	**12,196,507**
Accumulated in the second phase of the program (market and the Foundation)	**65,800**		**1,480,958,758**
Accumulated under the program (market and the Foundation)	**218,792**		**3,938,827,033**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 54,698 A shares and 275,183 B shares as treasury shares, corresponding to 2.24% of the share capital. Details of each transaction are included as appendix.

Copenhagen, 16 November 2026.

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