

Tången Industrikapital acquires the majority of the shares in Indikator – the institute for quality indicators

Tången has signed an agreement to acquire 75 percent of the shares in i Institutet för kvalitetsindikatorer Fenix AB. The company is one of Sweden's leading survey companies, with broad expertise in survey design, data collection, question construction and statistics. Customers are in both the public and private sectors – from government agencies, regions and municipalities to universities and private companies.

The company has a large proportion of repeat customers and long-term contracts. Indikator regularly conducts public opinion polls and target group analyses in politics, society and economics, and has a broad media presence. Indikator is currently highly topical in connection with the general elections and delivers, among other things, Swedish Television's election compass and Swedish Radio's voter barometer.

The company has a turnover of just over SEK 60 million with a history of good profitability. The company is headquartered in Gothenburg and has about 15 employees.

"We are extremely pleased to welcome Indikator to Tången, which with its expertise in research and analysis creates valuable insights for society and science. The company's value proposition and unique expertise fit well into our portfolio. We look forward to continuing to develop the company together with a very driven team." says Nina Bergman, CEO of Tången.

Tången acquires 75 percent of the shares in Indikator. The company's key employees own the remaining shares.

"It feels reassuring that Tången will become the majority owner of the company when I leave the business after about 20 years. The staff in the company are our most important asset and therefore it is particularly important that a serious and experienced player like Tången takes over and runs the business into the future," says Lars Fallberg, CEO of Indikator.

Closing is scheduled for 8 September 2026. After the transaction has been completed, Indikator will be included in Tången's business area Service Solutions.

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**About Tången**

Tången is an industrial group that owns and develops niche, medium-sized companies in the Nordic region. With deep industry expertise, strong value propositions, a long-term ownership model and a genuine commitment, we create sustainable and profitable growth over time.

Tången works long-term in carefully selected industries where we have both experience and cutting-edge expertise. Today, we are active in the three business areas Regulatory Expertise, Service Solutions and Industrial Technology, where we own and further develop companies with a strong history, profitability and stable cash flows. Tången holds 13 portfolio companies with an annual turnover of approximately 2.3 bn SEK.

Since 2026, Tången is listed on Nasdaq Stockholm. Read more about our activities at www.tangen.com