

ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation")

The following transactions have been made under the program in the period 28 September to 2 October 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	46,698		781,826,240
28 September 2026	250	22,368.5600	5,592,140
29 September 2026	250	22,675.1200	5,668,780
30 September 2026	250	22,955.0400	5,738,760
1 October 2026	250	22,519.2800	5,629,820
2 October 2026	250	22,971.1200	5,742,780
Total 28-2 October Friday	1,250		28,372,280
Accumulated in the second phase of the program	9,700		207,844,150
Accumulated under the program	47,948		810,198,520

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	186,792		3,203,183,822
28 September 2026	877	23,286.9783	20,422,680
29 September 2026	877	23,380.3535	20,504,570
30 September 2026	877	23,849.0194	20,915,590
1 October 2026	877	23,183.0559	20,331,540
2 October 2026	877	23,838.3352	20,906,220
Total 28-2 October Friday	4,385		103,080,600
Bought from the Foundation*	615	23,507.5485	14,457,142
Accumulated in the second phase of the program (market and the Foundation)	38,800		862,853,289
Accumulated under the program (market and the Foundation)	191,792		3,320,721,564

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 47,948 A shares and 251,378 B shares as treasury shares, corresponding to 2.04% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 5 October 2026

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