

Notification and public disclosure of transactions in Carlsberg A/S shares by persons discharging managerial responsibilities and persons closely associated with them

1.	Details of the person discharging managerial responsibilities/person closely associated							
a)	Name	Jacob Aarup-Andersen						
2.	Reason for the notification							
a)	Position/status	Member of the Executive Board (CEO)						
b)	Initial notification/Amendment	Initial notification						
3.	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor							
a)	Name	Carlsberg A/S						
b)	LEI	529900100WJQYB5GYZ19						
4. 1	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted							
a)	Description of the financial instrument, type of instrument	B-shares						
	Identification code	DK0010181759						
b)	Nature of the transaction	Purchase of shares						
c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price(s)</th><th>Volume(s)</th><th>Total price</th></tr> </thead> <tbody> <tr> <td>DKK 845.1 per share</td><td>2000 shares</td><td>DKK 1,690,200</td></tr> </tbody> </table>	Price(s)	Volume(s)	Total price	DKK 845.1 per share	2000 shares	DKK 1,690,200
Price(s)	Volume(s)	Total price						
DKK 845.1 per share	2000 shares	DKK 1,690,200						
d)	Aggregated information - Aggregated volume - Price	N/A						
e)	Date of the transaction	2026-09-14, 07:36 UTC (09:36 CEST)						
f)	Place of the transaction	Nasdaq Copenhagen - XCSE						